

NATIONAL MOTORCYCLE DEALERS ASSOCIATION DEALER ATTITUDE SURVEY RESULTS

AUTUMN 2017

NATIONAL MOTORCYCLE DEALERS ASSOCIATION

DEALER ATTITUDE SURVEY AUTUMN 2017

We are pleased to reveal the findings of the latest Motorcycle Dealer Attitude Survey conducted in March 2017 by the National Motorcycle Dealers Association (NMDA), which represents the interests of the UK's franchised motorcycle dealer sector through business support to its members and parliamentary lobbying on behalf of the industry.

This survey is carried out on a twice-yearly basis, and examines how dealers view the major issues currently affecting them, while also evaluating how these views are changing over time. It also offers motorcycle dealers and their respective manufacturers a clear idea of the balance of opinion held on a range of views within their networks.

Over the last few years there has been a view that brands with a low percentage of dealer responses are not necessarily representative of the views of that network and they could skew the results either way. Therefore, for this survey, we have decided to suppress the results of those brands that had less than 15% of their dealers completing the survey.

Dealers were asked to respond to questions covering significant aspects of their business relationship with their manufacturer. From these responses scores have been produced on a simple five point scale, running from 1 - very dissatisfied/very poor to 5 - very satisfied/very good (question 18 is rated from 1 - very poor to 10 - excellent).

The numerical rankings for this survey are featured at the back of this report.

National Motorcycle Dealers Association May 2017

Tel: Stephen Latham: 07515 975157 Email: stephenlatham@rmif.co.uk



















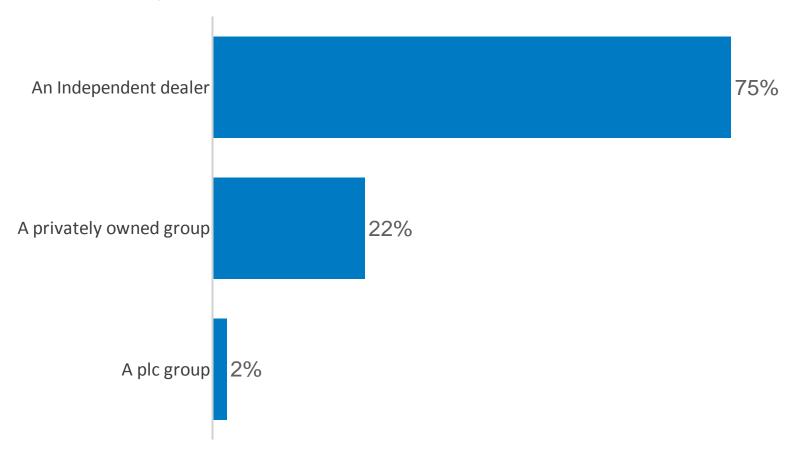




BREAKDOWN OF RESPONSES

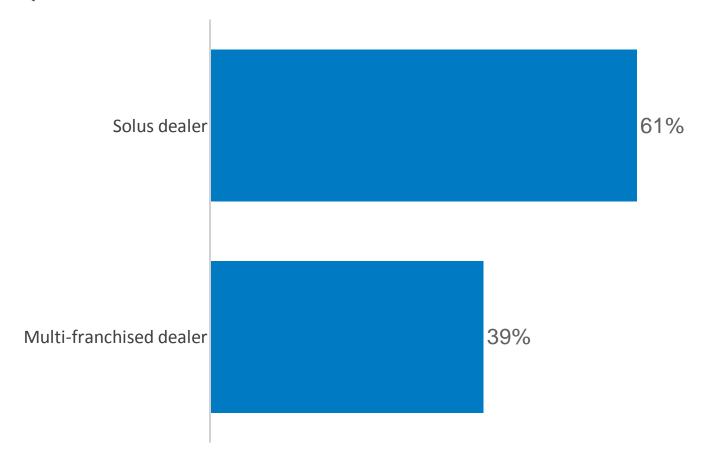
FRANCHISE	NUMBER OF RESPONDENTS	TOTAL NETWORK SIZE	RESPONSE RATE %
DUCATI	12	34	35
HARLEY DAVIDSON	10	29	34
HONDA	46	65	71
KAWASAKI	20	62	32
KTM	17	45	38
PIAGGIO GROUP	23	70	33
SUZUKI	28	101	28
TRIUMPH	21	49	43
YAMAHA	30	113	27
TOTAL	207	568	36

Q2 In this site are you:



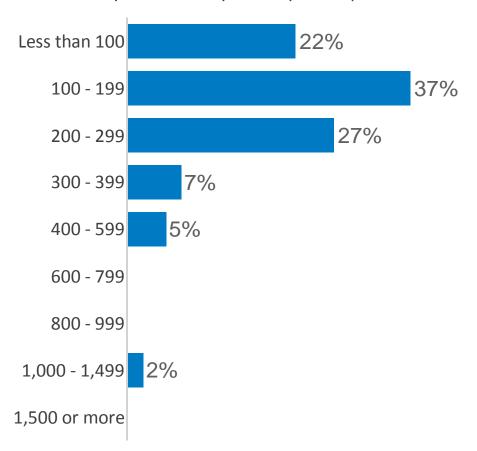
SPRING 2017 SURVEY RESULTS		
INDEPENDENT	74%	
PRIVATELY OWNED	24%	
PLC GROUP	2%	

Q3 Is this site:



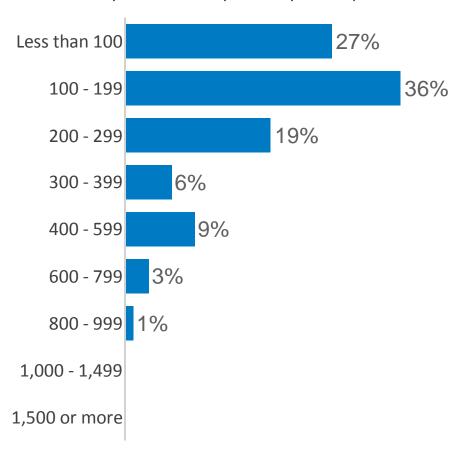
SPRING 2017 SURVEY RESULTS		
SOLUS	58%	
MULTI-FRANCHISED	42%	

Q4 How many new motorcycles do you sell per annum?



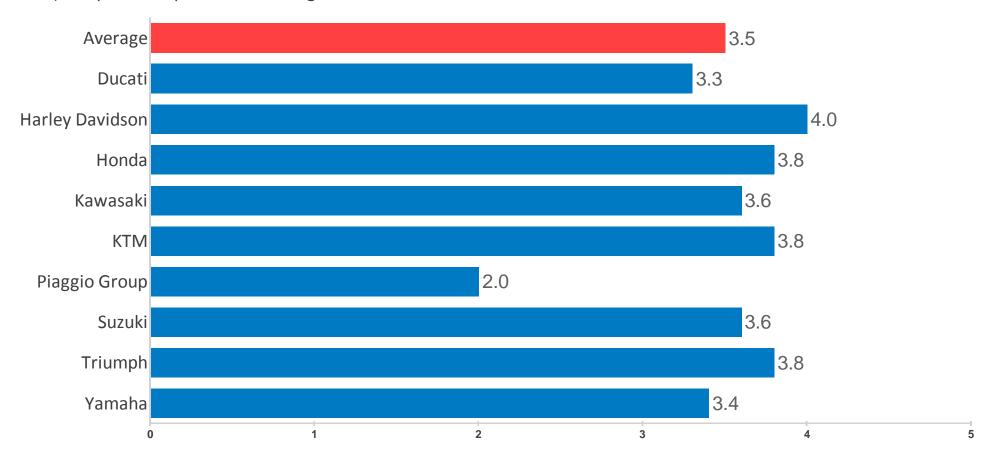
SPRING 2017 SURVEY RESULTS					
Less than 100	25%	400 – 599	2%		
100 – 199	36%	600 – 799	3%		
200 – 299	23%	800 – 999	0%		
300 – 399	11%	1000 – 1499	1%		
1500 or more	0%				

Q5 How many used motorcycles do you sell per annum?



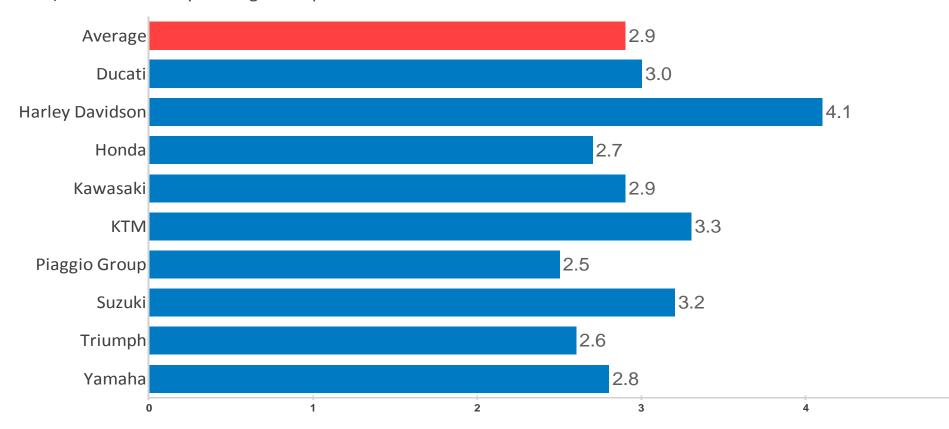
SPRING 2017 SURVEY RESULTS				
Less than 100	27%	400 – 599	7%	
100 – 199	28%	600 – 799	3%	
200 – 299	23%	800 – 999	4%	
300 – 399 1500 or more	8% 1%	1000 – 1499	0%	

Q6 a) The product's price and value against other brands



6a: The product's price and value against other brands			
Ducati	3.3	Triumph	4.0
Harley Davidson	4.3	Yamaha	3.9
Honda	3.6		
Kawasaki	3.9		
KTM	3.6		
Piaggio Group	2.1		
Suzuki	3.7	AVERAGE	3.5

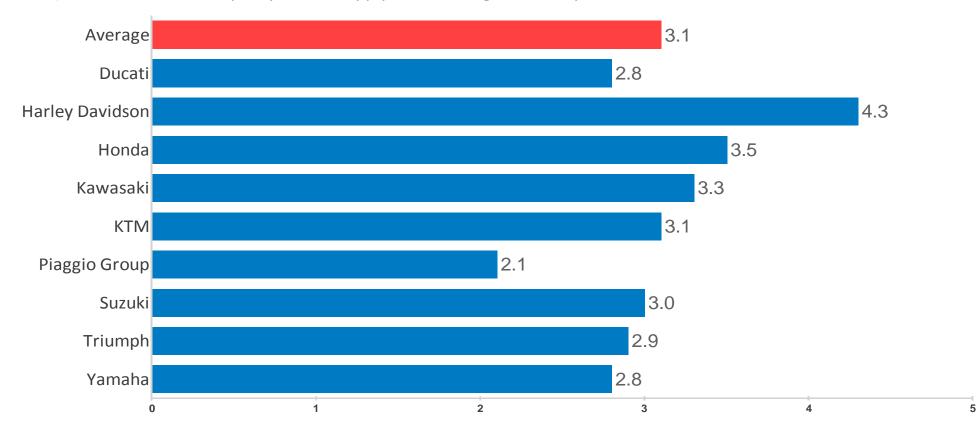
Q6 b) How realistic is your target and performance related bonus in terms of achievement



PREVIOUS SURVEY RESULTS – SPRING 2017

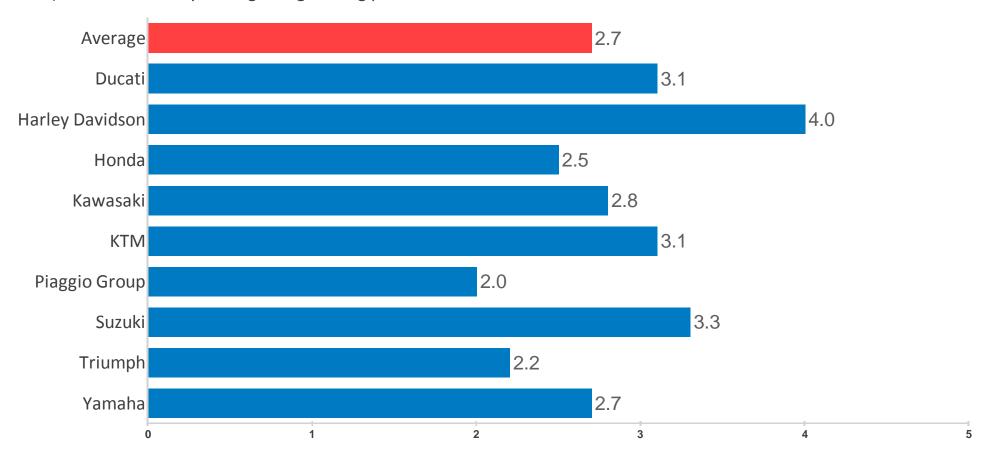
6b: How realistic is your target and performance related bonus in terms of achievement				
Ducati	2.5	Triumph	3.2	
Harley Davidson	3.7	Yamaha	3.5	
Honda	2.8			
Kawasaki	3.4			
KTM	3.5			
Piaggio Group	2.3			
Suzuki	3.3	AVERAGE	3.0	

Q7 a) Your manufacturer's policy for the supply and stocking of motorcycles



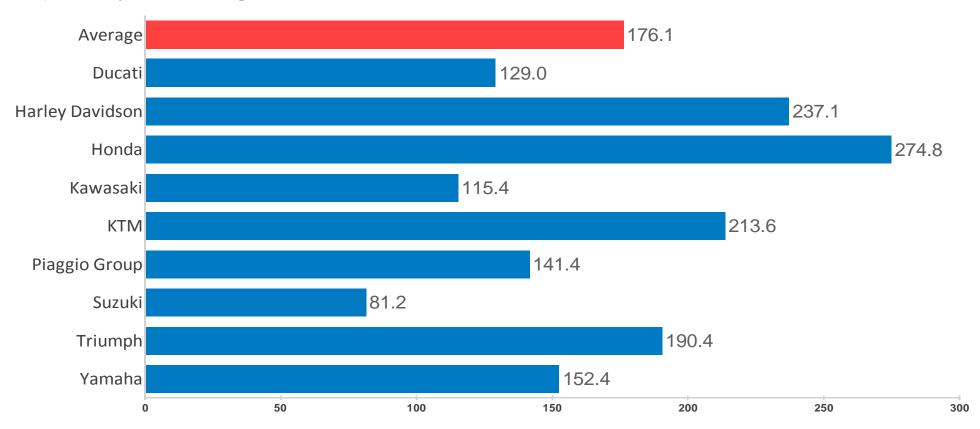
7a: The fairness of your manufacturer's policy for the supply and stocking of motorcycles						
Ducati	3.2	Triumph	3.4			
Harley Davidson	3.9	Yamaha	2.6			
Honda	3.0					
Kawasaki	3.4					
KTM	3.8					
Piaggio Group 2.2						
Suzuki	3.0	AVERAGE	3.0			

Q7 b) The new motorcycle target negotiating process



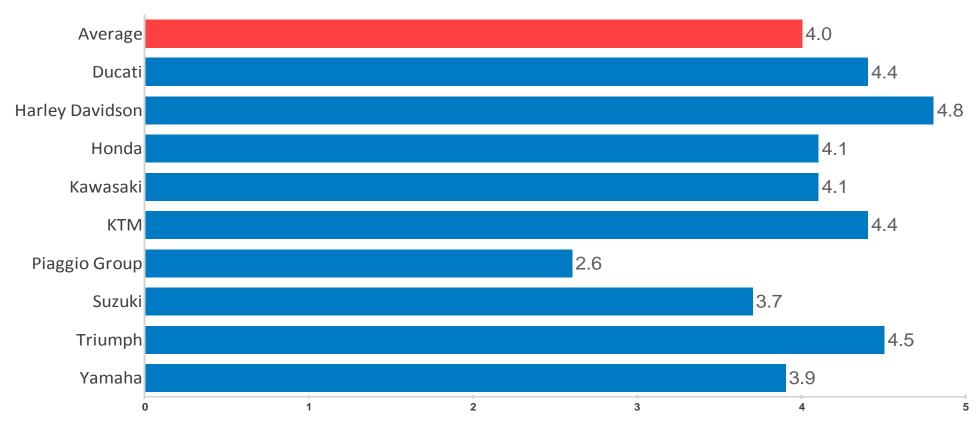
7b: Your new motorcycle target negotiating process				
Ducati	3.7	Triumph	2.7	
Harley Davidson	3.7	Yamaha	3.0	
Honda	2.1			
Kawasaki	2.8			
KTM	3.2			
Piaggio Group	2.3			
Suzuki	3.4	AVERAGE	2.8	

Q7c) What is your annual target for this brand?



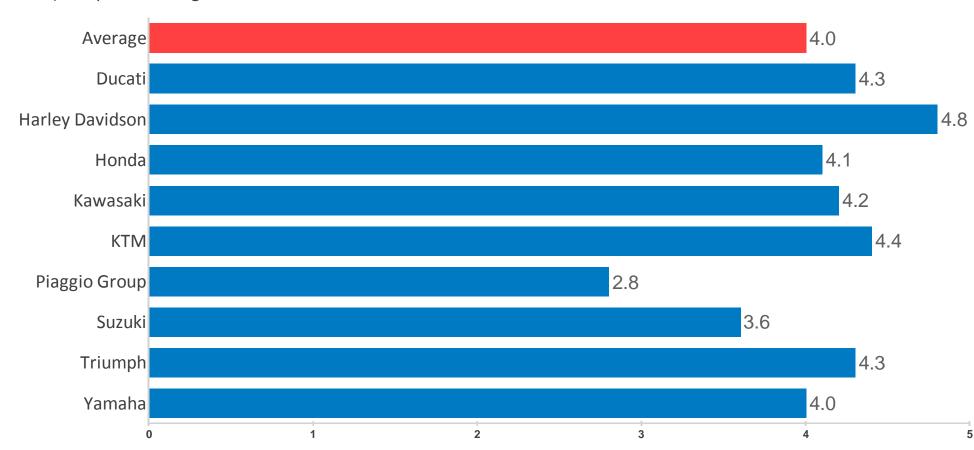
7c: What is your annual target for this brand				
Ducati	103.0	Triumph	168.4	
Harley Davidson	200.6	Yamaha	141.3	
Honda	324.9			
Kawasaki	136.5			
KTM	198.8			
Piaggio Group	131.2			
Suzuki	95.7	AVERAGE	182.5	

Q8 a) The brand image



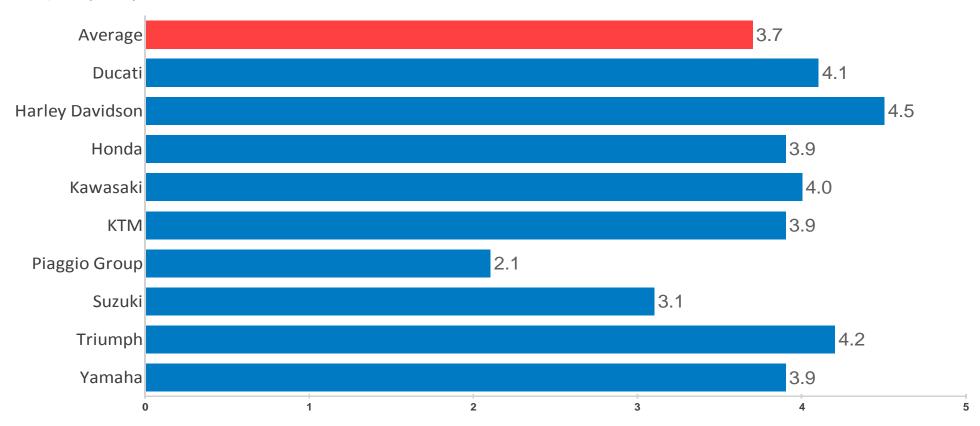
8a: The brand image				
Ducati	4.3	Triumph	4.7	
Harley Davidson	4.8	Yamaha	4.2	
Honda	4.1			
Kawasaki	4.1			
KTM	4.3			
Piaggio Group	3.0			
Suzuki	3.9	AVERAGE	4.0	

Q8 b) The product image



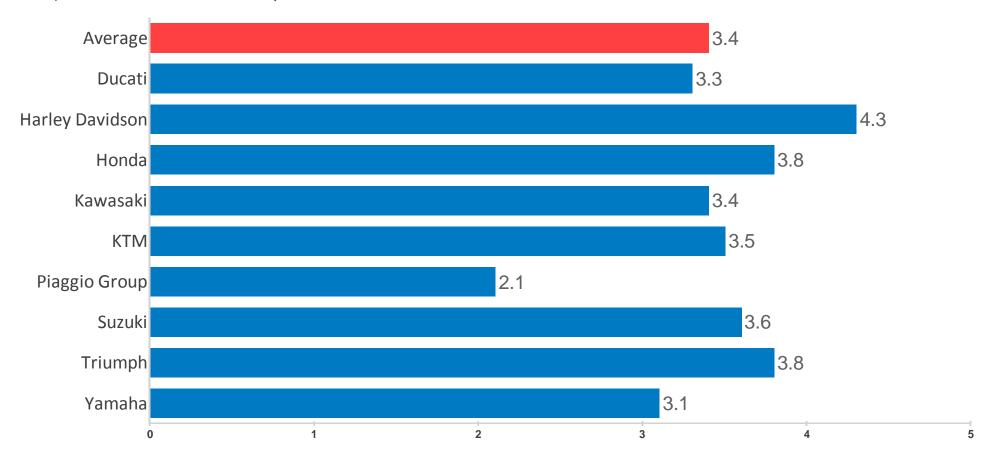
8b: The product image			
Ducati	4.3	Triumph	4.5
Harley Davidson	4.7	Yamaha	4.2
Honda	4.2		
Kawasaki	4.3		
KTM	4.3		
Piaggio Group	3.1		
Suzuki	3.9	AVERAGE	4.0

Q8 c) Frequency of introduction of new models



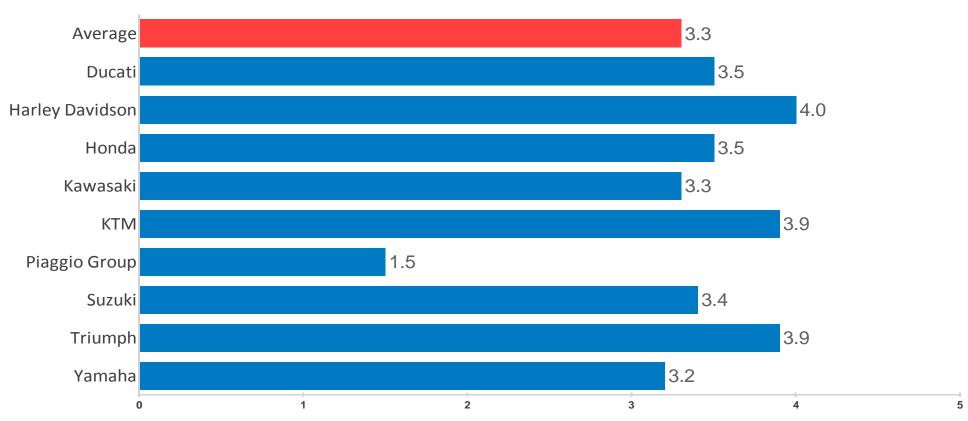
8c: Frequency of introduction of new models				
Ducati	4.7	Triumph	4.7	
Harley Davidson	4.4	Yamaha	4.1	
Honda	3.8			
Kawasaki	4.3			
KTM	4.0			
Piaggio Group	2.5			
Suzuki	3.0	AVERAGE	3.7	

Q8 d) Retail sales incentives and promotions



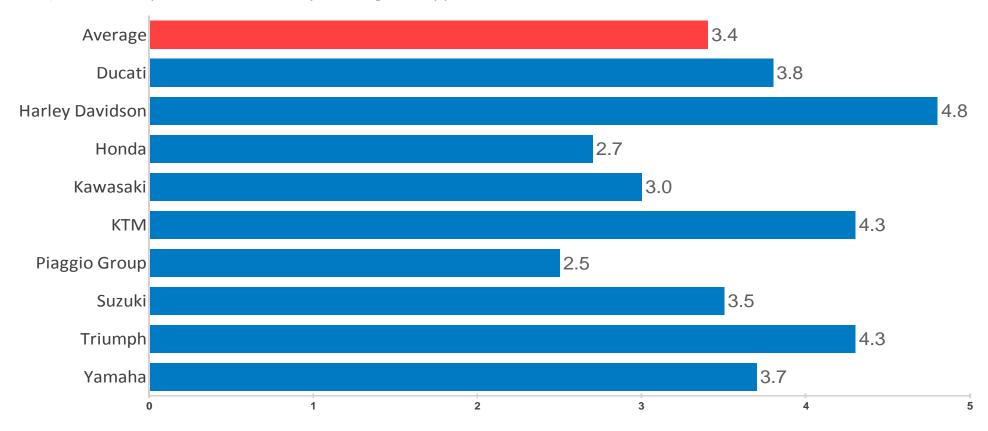
8d: Retail sales incentives and promotions				
Ducati	3.3	Triumph	3.7	
Harley Davidson	3.9	Yamaha	3.2	
Honda	3.3			
Kawasaki	3.9			
KTM	3.3			
Piaggio Group	2.2			
Suzuki	3.6	AVERAGE	3.3	

Q8 e) Product advertising



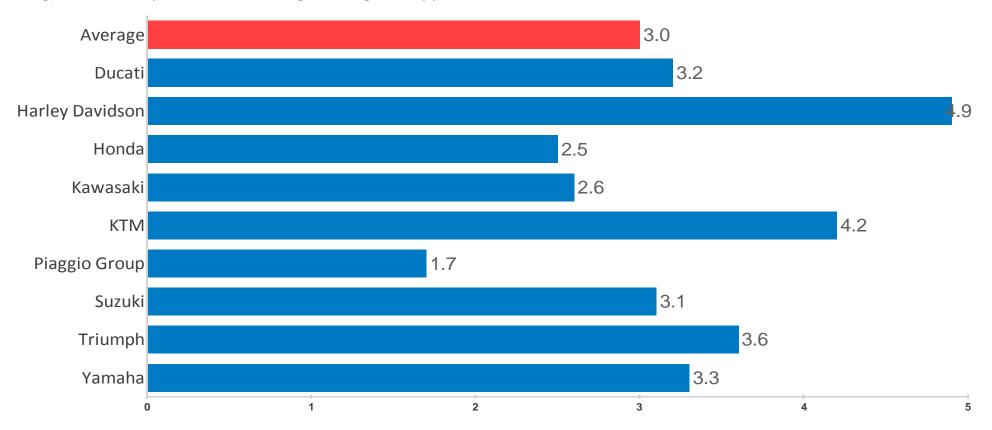
8e: Product advertising			
Ducati	3.8	Triumph	3.7
Harley Davidson	3.9	Yamaha	3.4
Honda	3.2		
Kawasaki	3.6		
KTM	3.7		
Piaggio Group	1.9		
Suzuki	3.7	AVERAGE	3.3

Q8 f) Have a comprehensive accessory offering that appeals to customers



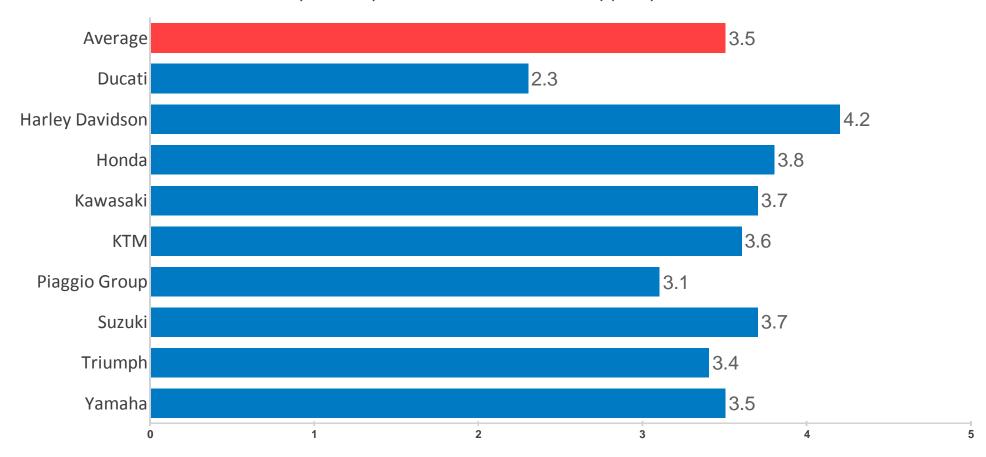
8f: Have a comprehensive accessory offering that appeals			
to customers			
Ducati	4.2	Triumph	4.0
Harley Davidson	4.7	Yamaha	4.0
Honda	2.1		
Kawasaki	3.3		
KTM	4.1		
Piaggio Group	2.7		
Suzuki	3.7	AVERAGE	3.3

Q8 g) Have a comprehensive clothing offering that appeals to customers



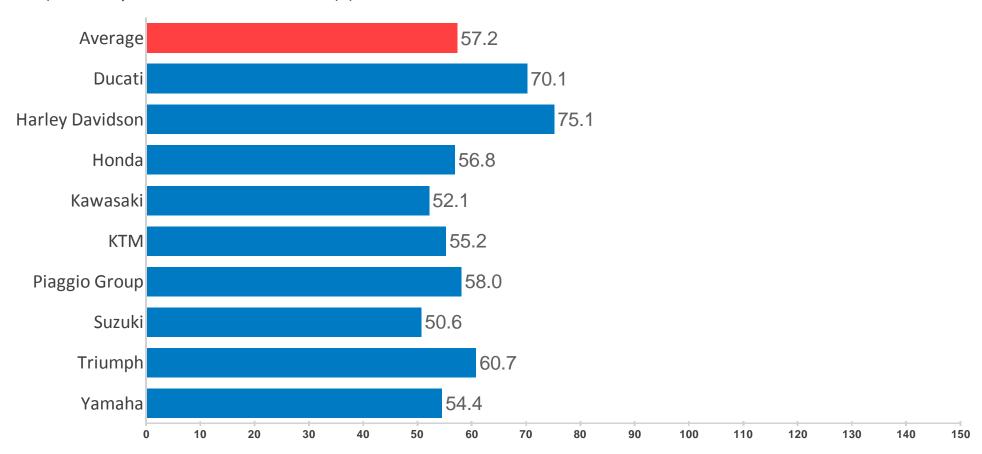
8g: Have a comprehensive clothing offering that appeals to customers				
Ducati	3.3	Triumph	3.2	
Harley Davidson	4.6	Yamaha	3.3	
Honda	2.0			
Kawasaki	2.6			
KTM	3.8			
Piaggio Group	2.2			
Suzuki	3.7	AVERAGE	2.9	

Q9 How satisfied or dissatisfied are you with your manufacturer's warranty policy?



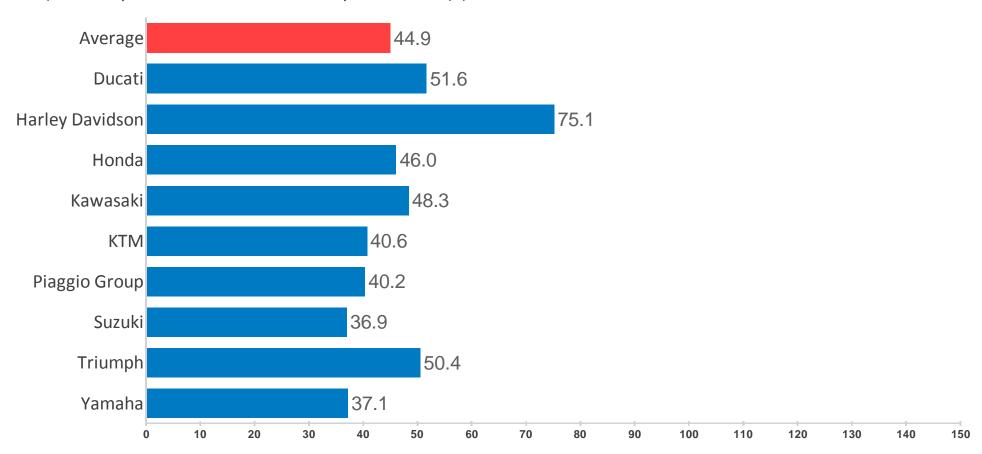
9: The fairness of your manufacturer's warranty policy				
Ducati	2.3	Triumph	3.7	
Harley Davidson	3.4	Yamaha	3.8	
Honda	3.9			
Kawasaki	3.3			
KTM	4.0			
Piaggio Group	2.5			
Suzuki	3.6	AVERAGE	3.5	

Q10) What is your labour rate for retail? (£)



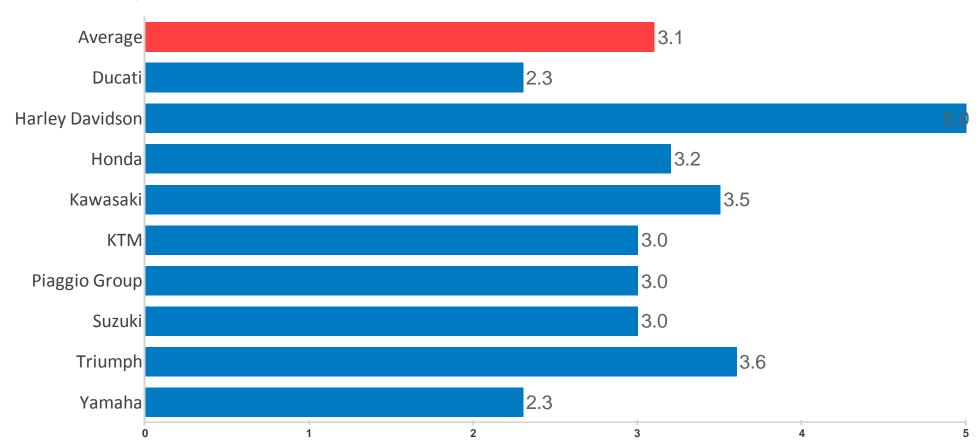
10: What is your labour rate for retail (£)				
Ducati	62.5	Triumph	61.6	
Harley Davidson	80.6	Yamaha	53.7	
Honda	55.8			
Kawasaki	55.3			
KTM	50.4			
Piaggio Group	57.3			
Suzuki	51.3	AVERAGE	56.7	

Q11) What is your labour rate for warranty before VAT (£)



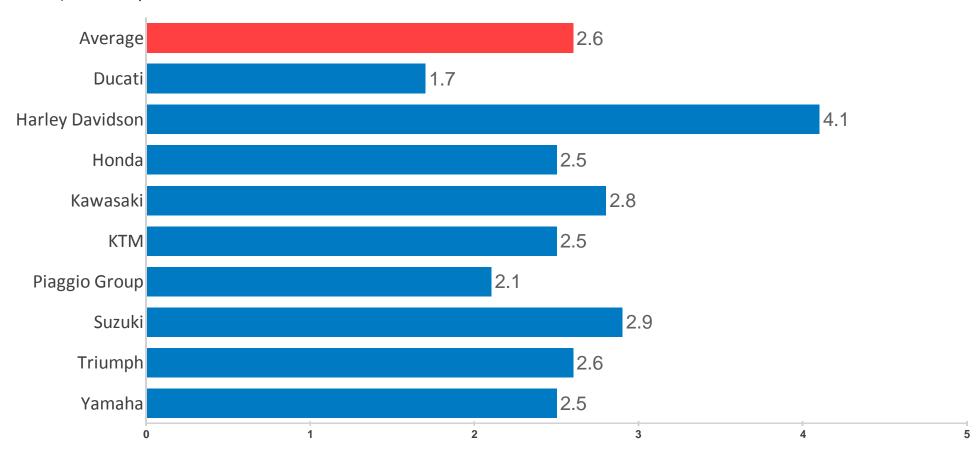
11. What is your labour rate for warranty (£)				
Ducati	48.3	Triumph	53.1	
Harley Davidson	78.5	Yamaha	37.9	
Honda	45.0			
Kawasaki	52.1			
KTM	39.4			
Piaggio Group	39.0			
Suzuki	37.1	AVERAGE	44.7	

Q12 a) Warranty labour rate



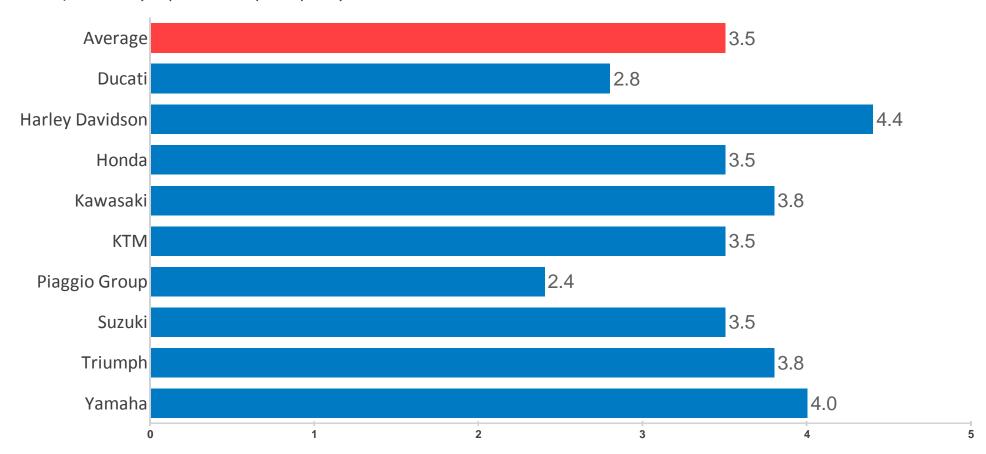
12a: Warranty labour rate			
Ducati	2.8	Triumph	3.6
Harley Davidson	4.0	Yamaha	2.4
Honda	3.1		
Kawasaki	3.8		
KTM	3.2		
Piaggio Group	2.3		
Suzuki	3.2	AVERAGE	3.0

Q12 b) Warranty time allowances



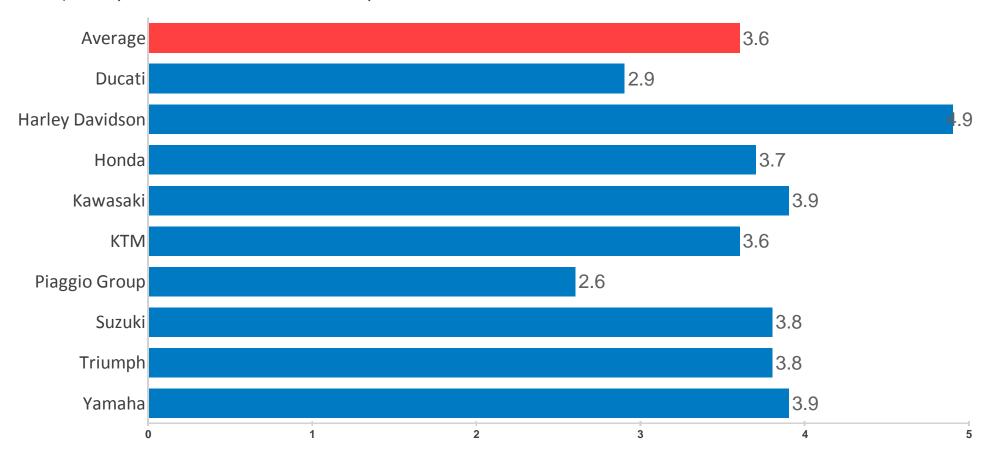
12b: Warranty time allowances				
Ducati	2.0	Triumph	2.0	
Harley Davidson	3.0	Yamaha	2.4	
Honda	2.6			
Kawasaki	3.1			
KTM	2.9			
Piaggio Group	1.9			
Suzuki	3.0	AVERAGE	2.5	

Q12 c) Warranty replacement parts policy



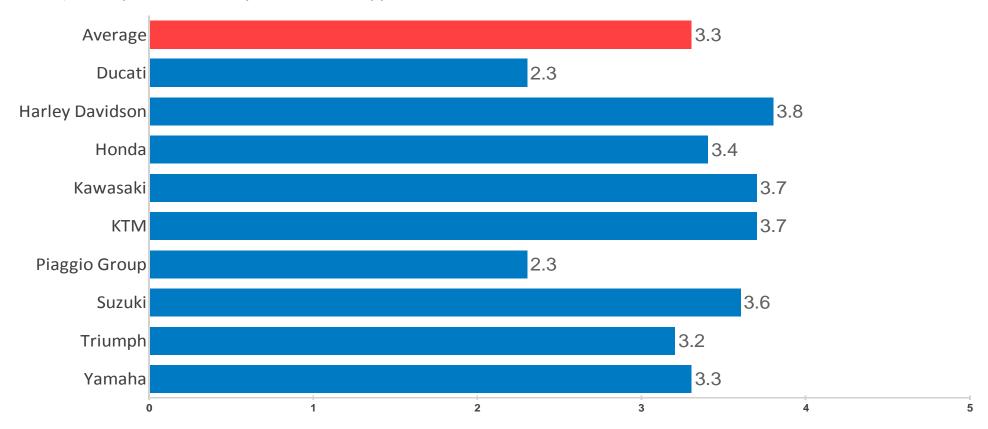
12c: Warranty replacement parts policy			
Ducati	3.5	Triumph	3.4
Harley Davidson	3.4	Yamaha	4.0
Honda	3.4		
Kawasaki	3.6		
KTM	3.9		
Piaggio Group	2.8		
Suzuki	3.7	AVERAGE	3.5

Q12 d) Timely and fair settlement of warranty claims



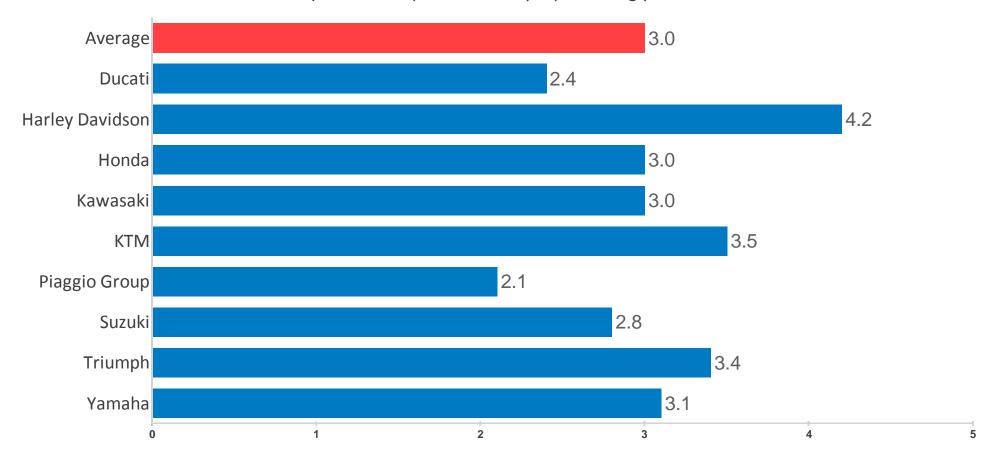
12d: Timely and fair settlement of warranty claims				
Ducati	3.2	Triumph	3.7	
Harley Davidson	3.7	Yamaha	4.0	
Honda	3.7			
Kawasaki	4.3			
KTM	3.7			
Piaggio Group	2.2			
Suzuki	4.0	AVERAGE	3.6	

Q12 e) Quality and availability of technical support



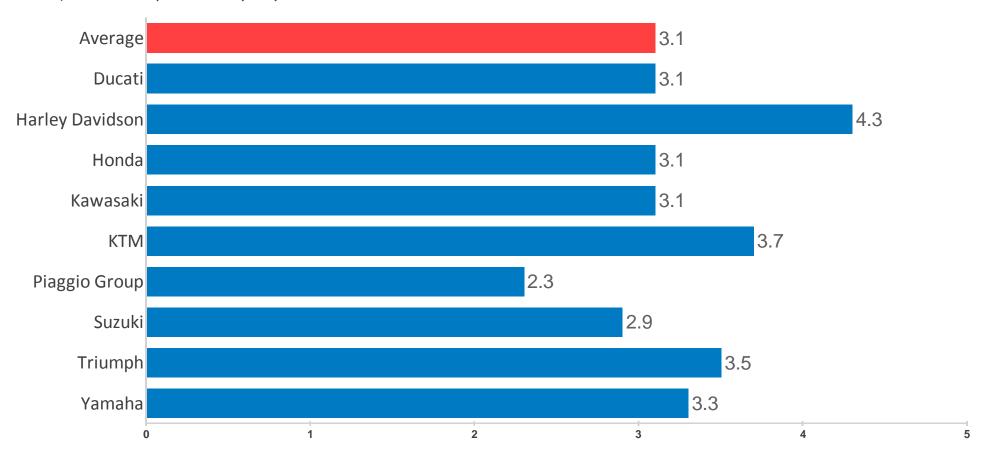
12e: Quality and availability of technical support				
Ducati	2.5	Triumph	2.9	
Harley Davidson	3.2	Yamaha	3.6	
Honda	3.4			
Kawasaki	4.3			
KTM	3.7			
Piaggio Group	2.6			
Suzuki	4.0	AVERAGE	3.4	

Q13 How satisfied or dissatisfied are you with the profit return by representing your franchise?



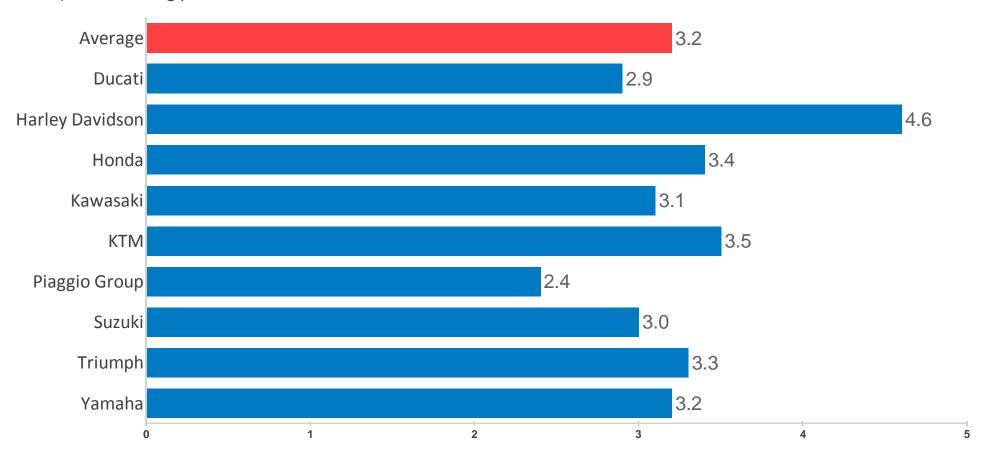
13: The profit return by representing your franchise				
Ducati	2.8	Triumph	3.8	
Harley Davidson	3.7	Yamaha	3.3	
Honda	3.2			
Kawasaki	3.3			
KTM	3.7			
Piaggio Group	2.3			
Suzuki	3.2	AVERAGE	3.2	

Q14 a) The future profitability of your business



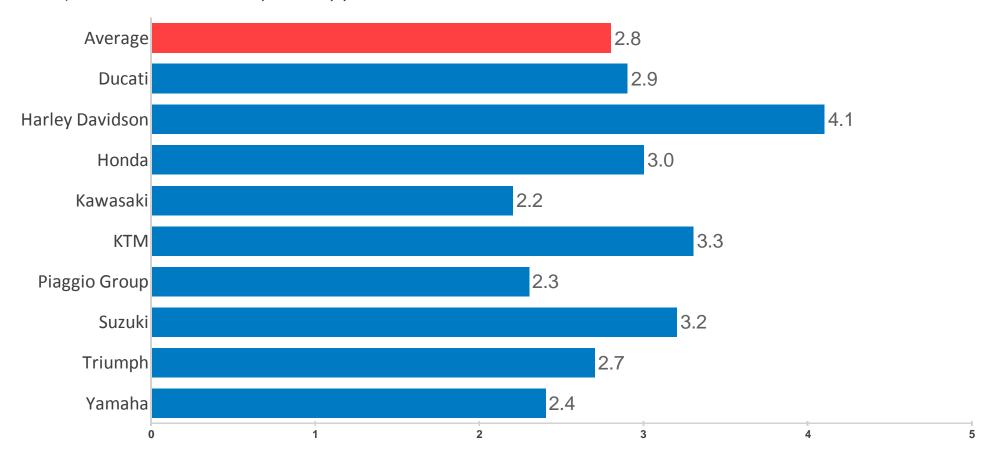
14a: The future profitability of your business			
Ducati	2.8	Triumph	3.8
Harley Davidson	4.0	Yamaha	3.5
Honda	3.6		
Kawasaki	3.5		
KTM	3.9		
Piaggio Group	2.6		
Suzuki	3.4	AVERAGE	3.4

Q14 b) Your stocking plan for this franchise



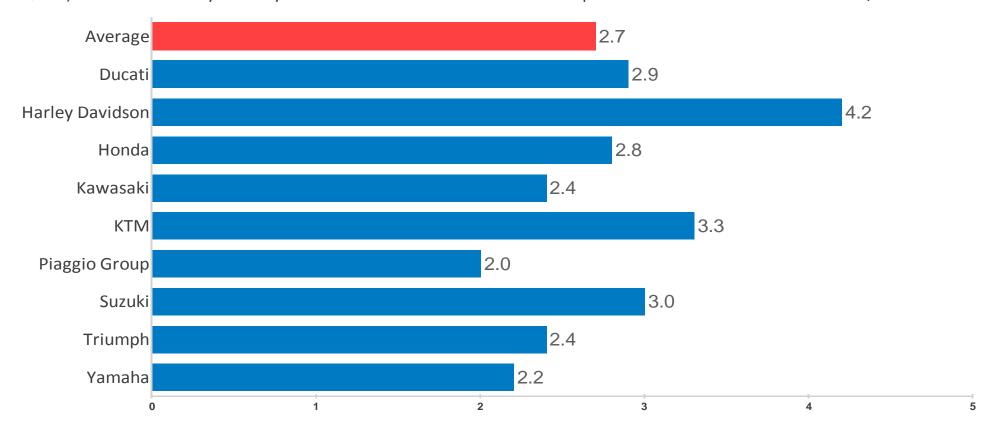
14b: Your stocking plan for this franchise			
Ducati	3.8	Triumph	3.4
Harley Davidson	4.2	Yamaha	3.1
Honda	3.5		
Kawasaki	3.6		
KTM	4.0		
Piaggio Group	2.7		
Suzuki	3.4	AVERAGE	3.4

Q15 a) The dealer standards expected by your manufacturer



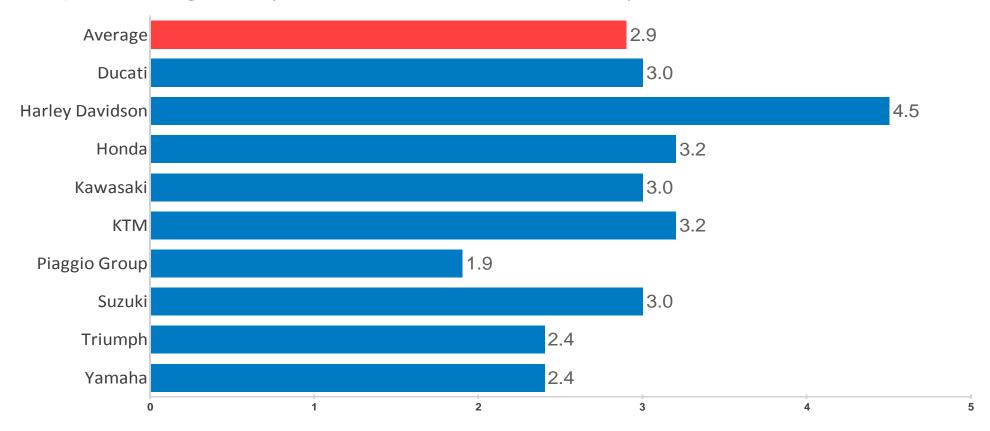
15a: The dealer standards expected by your manufacturer				
Ducati	2.8	Triumph	2.9	
Harley Davidson	4.0	Yamaha	3.0	
Honda	2.7			
Kawasaki	2.3			
KTM	3.4			
Piaggio Group	2.2			
Suzuki	3.5	AVERAGE	2.9	

Q15 b) How realistic do you feel your manufacturer's standards are compared with the return on investment/reward



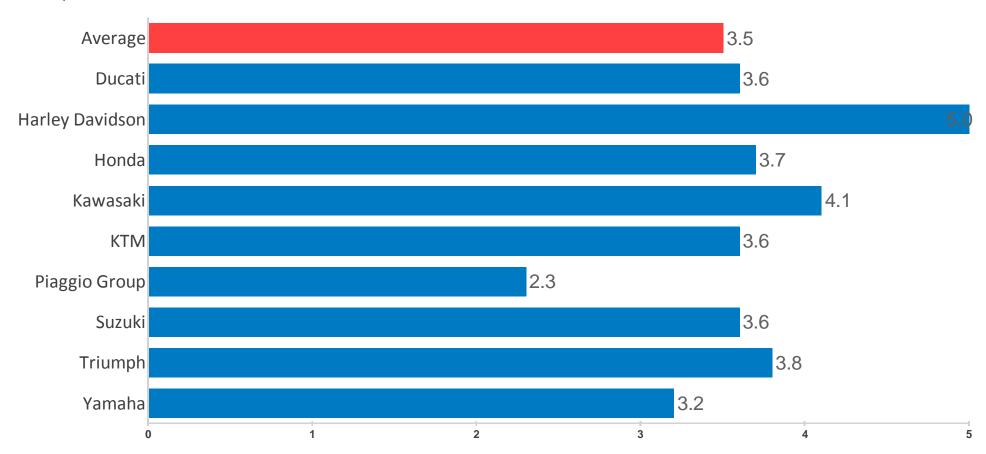
15b: How realistic do you feel your manufacturer's standards are compared with the return on investment/reward			
Ducati	2.7	Triumph	2.8
Harley Davidson	4.0	Yamaha	2.9
Honda	2.7		
Kawasaki	2.4		
KTM	3.4		
Piaggio Group	2.1		
Suzuki	3.1	AVERAGE	2.8

Q16 a) That the management of your manufacturer takes dealers views and opinions into account



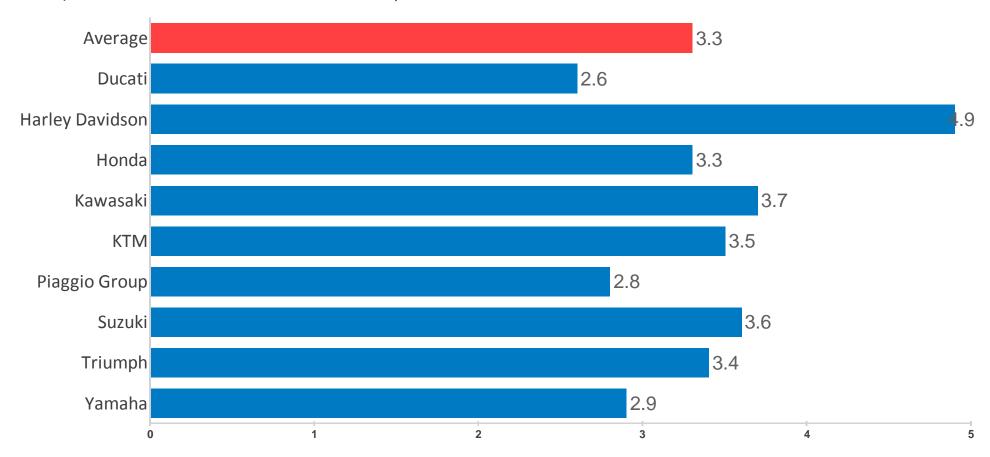
16a: That the management of your manufacturer takes dealers' views and opinions into account			
Ducati	2.0	Piaggio Group	2.9
Harley Davidson	4.0	Suzuki	3.0
Honda	3.2		
Kawasaki	3.4	Triumph	
KTM	3.4	Yamaha	
Piaggio Group	2.3		
Suzuki	3.3	AVERAGE	3.0

Q16 b) The effectiveness of the field sales team



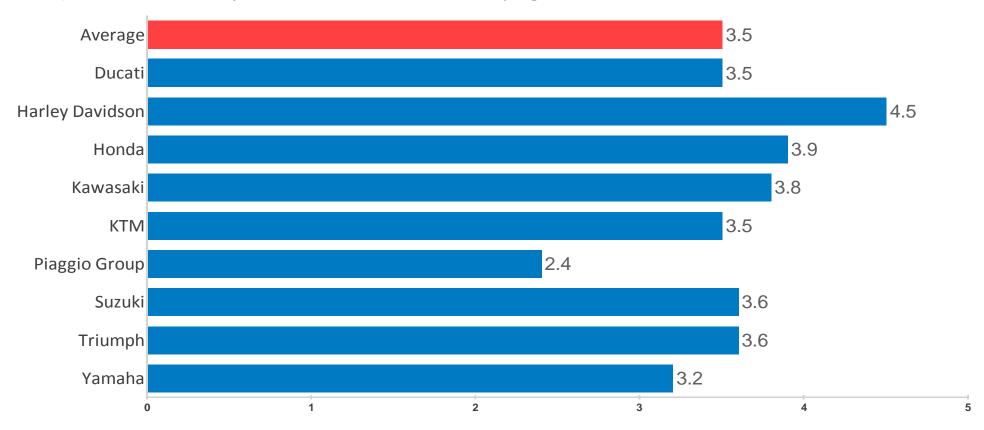
16b: The effectiveness of your field sales team				
Ducati	3.3	Triumph	3.7	
Harley Davidson	4.3	Yamaha	3.6	
Honda	3.5			
Kawasaki	3.8			
KTM	3.2			
Piaggio Group	3.0			
Suzuki	3.7	AVERAGE	3.5	

Q16 c) The effectiveness of the field service and parts staff



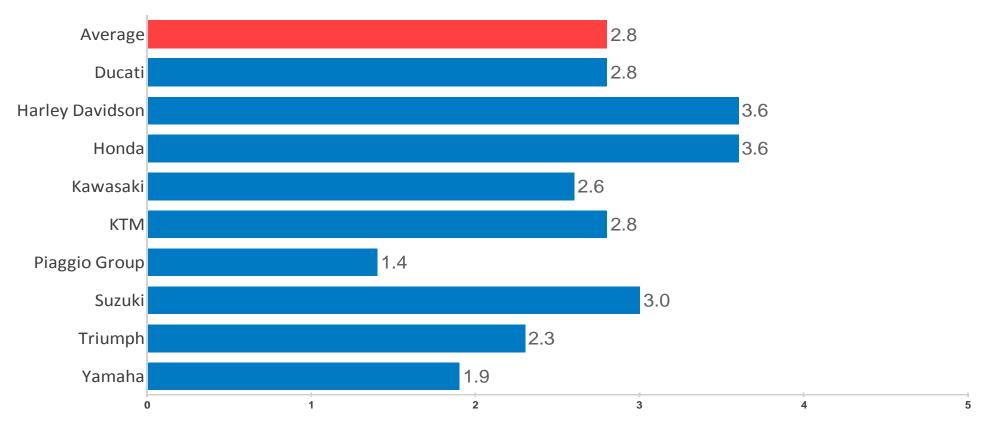
16c: The effectiveness of the field service and parts staff				
Ducati	2.5	Triumph	3.2	
Harley Davidson	4.2	Yamaha	3.5	
Honda	3.3			
Kawasaki	3.5			
KTM	3.3			
Piaggio Group	2.8			
Suzuki	3.9	AVERAGE	3.4	

Q16 d) The effectiveness of your manufacturer's retail finance programme



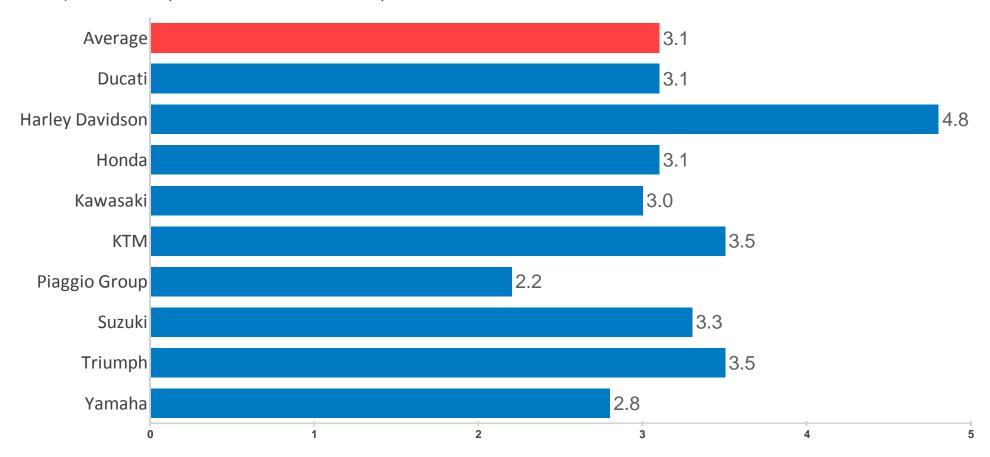
16d: The effectiveness of your manufacturer's retail finance programme							
Ducati	3.3	Triumph	3.6				
Harley Davidson	4.0	Yamaha	3.6				
Honda	3.7						
Kawasaki	4.1						
KTM	3.8						
Piaggio Group	2.5						
Suzuki	3.9	AVERAGE	3.6				

Q16 e)The effectiveness of your dealer council and dealer forums (go to Q17a if not applicable)



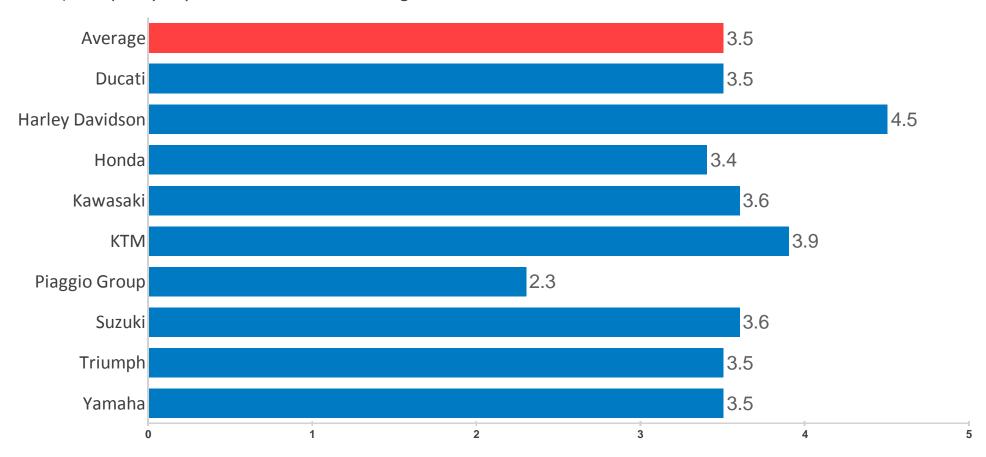
16e: The effectiveness of your dealer council and dealer forums							
Ducati	2.3	Triumph	2.1				
Harley Davidson	3.2	Yamaha	2.7				
Honda	3.5						
Kawasaki	2.7						
KTM	3.2						
Piaggio Group	2.1						
Suzuki	3.4	AVERAGE	3.0				

Q17 a) The routine procedures and controls expected



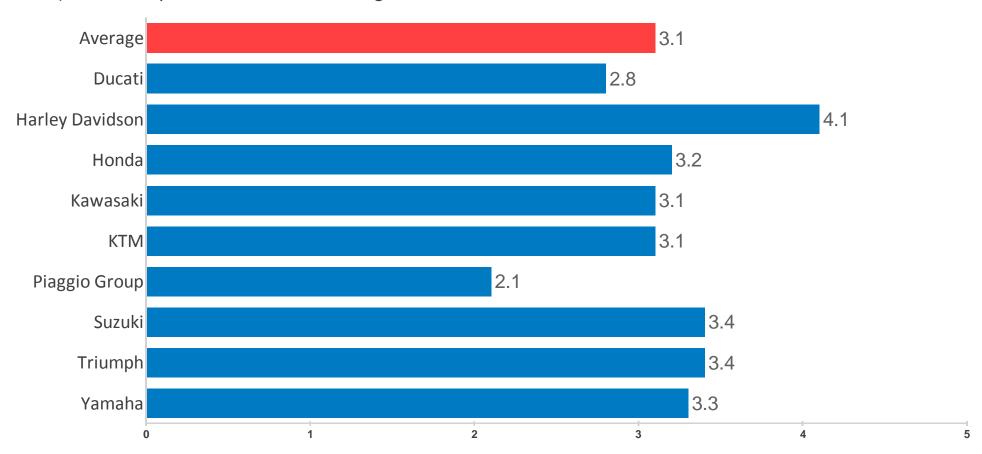
17a: The routine procedures and controls expected							
Ducati	2.5	Triumph	3.1				
Harley Davidson	4.3	Yamaha	3.3				
Honda	2.9						
Kawasaki	2.9						
KTM	3.9						
Piaggio Group	2.4						
Suzuki	3.8	AVERAGE	3.2				

Q17 b) The quality of your manufacturer's training



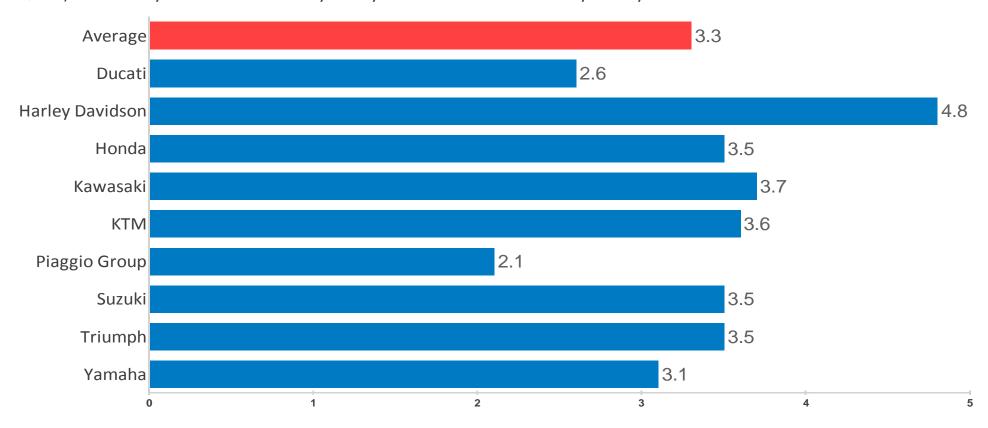
17b: The quality of your manufacturer's training								
Ducati	3.8	Triumph	3.4					
Harley Davidson	4.2	Yamaha	3.8					
Honda	3.1							
Kawasaki	3.6							
KTM	4.2							
Piaggio Group	2.7							
Suzuki	4.0	AVERAGE	3.5					

Q17 c) The cost of your manufacturer's training



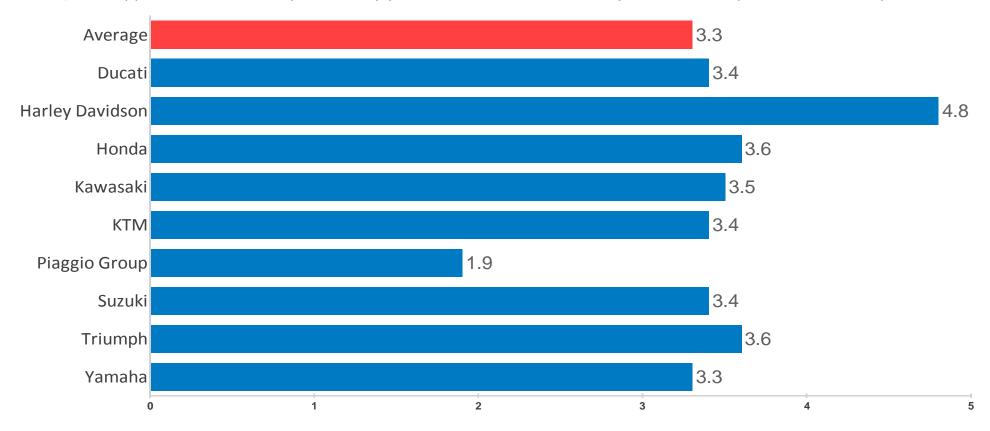
17c: The cost of your manufacturer's training							
Ducati	2.7	Triumph	3.4				
Harley Davidson	3.6	Yamaha	3.6				
Honda	3.1						
Kawasaki	3.1						
KTM	3.2						
Piaggio Group	2.4						
Suzuki	3.8	AVERAGE	3.2				

Q17 d) Your ability to do business easily with your manufacturer on a day-to-day basis



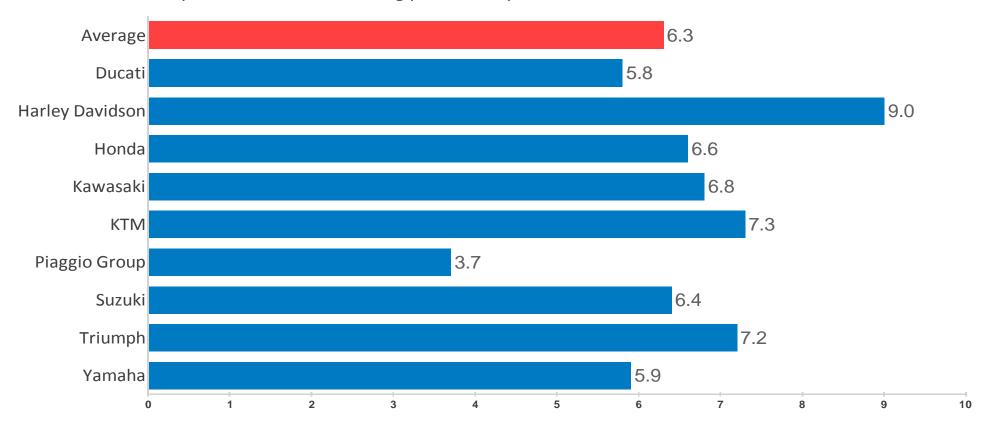
17d: Your ability to do business with your manufacturer on a day-to-day basis							
Ducati	2.7	Triumph	4.2				
Harley Davidson	4.1	Yamaha	3.6				
Honda	3.2						
Kawasaki	3.6						
KTM	3.4						
Piaggio Group	2.3						
Suzuki	3.9	AVERAGE	3.4				

Q17 e) The support and assistance provided by your manufacturer to enable you to follow a professional sales process



17e: The support and assistance provided by your manufacturer to enable you to follow a professional sales process						
Ducati	3.5	Triumph	3.5			
Harley Davidson	4.0	Yamaha	3.4			
Honda	3.7					
Kawasaki	3.5					
KTM	3.7					
Piaggio Group	2.5					
Suzuki	3.9	AVERAGE	3.5			

Q18 Overall, how do you rate the value of holding your motorcycle franchise?



PREVIOUS SURVEY RESULTS – SPRING 2017

18: Overall, how do you rate the value of holding your motorcycle franchise							
Ducati	6.2	Triumph	8.2				
Harley Davidson	9.2	Yamaha	7.4				
Honda	6.8						
Kawasaki	7.0						
KTM	8.1						
Piaggio Group	4.0						
Suzuki	7.1	AVERAGE	6.8				

6a: The product's price and value against other brands			6b: How realistic is your target and performance related bonu in terms of achievement			nus	
Harley Davidson	4.0	Ducati	3.3	Harley Davidson	4.1	Triumph	2.6
Honda	3.8	Piaggio Group	2.0	KTM	3.3	Piaggio Group	2.5
KTM	3.8			Suzuki	3.2		
Triumph	3.8			Ducati	3.0		
Kawasaki	3.6			Kawasaki	2.9		
Suzuki	3.6			Yamaha	2.8		
Yamaha	3.4	Average	3.5	Honda	2.7	Average	2.9

7a: Your manufacturer's policy for the supply and stocking of motorcycles			7b: The new motorcycle targe	t nego	tiating process		
Harley Davidson	4.3	Yamaha	2.8	Harley Davidson	4.0	Triumph	2.2
Honda	3.5	Piaggio Group	2.1	Suzuki	3.3	Piaggio Group	2.0
Kawasaki	3.3			Ducati	3.1		
ктм	2.1			ктм	3.1		
Suzuki	3.0			Kawasaki	2.8		
Triumph	2.9			Yamaha	2.7		
Ducati	2.8	Average	3.1	Honda	2.5	Average	2.7

7c: What is your annual target for this brand			8a: The brand image				
Honda	274.8	Kawasaki	115.4	Harley Davidson	4.8	Suzuki	3.7
Harley Davidson	237.1	Suzuki	81.2	Triumph	4.5	Piaggio Group	2.6
KTM	213.6			Ducati	4.4		
Triumph	190.4			KTM	4.4		
Yamaha	152.4			Honda	4.1		
Piaggio Group	141.4			Kawasaki	4.1		
Ducati	129.0	Average	176.1	Yamaha	3.9	Average	4.0

8b: The product image			8c: Frequency of introduction of new models				
Harley Davidson	4.8	Suzuki	3.6	Harley Davidson	4.5	Suzuki	3.1
KTM	4.4	Piaggio Group	2.8	Triumph	4.2	Piaggio Group	2.1
Ducati	4.3			Ducati	4.1		
Triumph	4.3			Kawasaki	4.0		
Kawasaki	4.2			Honda	3.9		
Honda	4.1			ктм	3.9		
Yamaha	4.0	Average	4.0	Yamaha	3.9	Average	3.7

8d: Retail sales incentives ar	nd promot	ions		8e: Product advertising			
Harley Davidson	4.3	Yamaha	3.1	Harley Davidson	4.0	Yamaha	3.2
Honda	3.8	Piaggio Group	2.1	ктм	3.9	Piaggio Group	1.5
Triumph	3.8			Triumph	3.9		
Suzuki	3.6			Ducati	3.5		
KTM	3.5			Honda	3.5		
Kawasaki	3.4			Suzuki	3.4		
Ducati	3.3	Average	3.4	Kawasaki	3.3	Average	3.3

8f: Have a comprehensive accessory offering that appeals to customers			8g: Ha custon	ve a comprehensive clothi ners	ing o	ffering that appeals to		
Harley Davidson	4.8	Honda	2.7	Harley	Davidson	4.9	Honda	2.5
KTM	4.3	Piaggio Group	2.5	KTM		4.2	Piaggio Group	1.7
Triumph	4.3			Triump	oh :	3.6		
Harley Davidson	3.8			Yamah	na :	3.3		
Yamaha	3.7			Ducati		3.2		
Suzuki	3.5			Suzuki		3.1		
Kawasaki	3.0	Average	3.4	Kawas	aki	2.6	Average	3.0

9: Your manufacturer's warran	9: Your manufacturer's warranty policy				10: What is your labour rate for	or retai	l before VAT (£)	
Harley Davidson	4.2	Piaggio Group	3.1		Harley Davidson	75.1	Kawasaki	52.1
Honda	3.8	Ducati	2.3		Ducati	70.1		
Kawasaki	3.7				Triumph	60.7		
Suzuki	3.7				Piaggio Group	58.0		
KTM	3.6				Honda	56.8		
Yamaha	3.5				ктм	55.2		
Triumph	3.4	Average	3.5		Yamaha	54.4	Average	57.2

11: What is your labour ra	ate for warra	nty before VAT (£)		12a: Warranty labour rate			
Harley Davidson	75.1	Yamaha	37.1	Harley Davidson	5.0	Ducati	2.3
Ducati	51.6	Suzuki	36.9	Triumph	3.6	Yamaha	2.3
Triumph	50.4			Kawasaki	3.5		
Kawasaki	48.3			Honda	3.2		
Honda	46.0			KTM	3.0		
KTM	40.6			Piaggio Group	3.0		
Piaggio Group	40.2	Average	44.9	Yamaha	3.0	Average	3.1

12b: Warranty replaceme	ent parts poli	су		12c: Warranty time allow	ances .		
Harley Davidson	4.1	Piaggio Group	2.1	Harley Davidson	4.4	Ducati	2.8
Suzuki	2.9	Ducati	1.7	Yamaha	4.0	Piaggio Group	2.4
Kawasaki	2.8			Kawasaki	3.8		
Triumph	2.6			Triumph	3.8		
Honda	2.5			Honda	3.5		
KTM	2.5			ктм	3.5		
Yamaha	2.5	Average	2.6	Suzuki	3.5	Average	3.5

12d: Timely and fair settlement	12d: Timely and fair settlement of warranty claims				12e: Quality and availability of	techn	ical support	
Harley Davidson	4.9	Ducati	2.9		Harley Davidson	3.8	Ducati	2.3
Kawasaki	3.9	Piaggio Group	2.6		Kawasaki	3.7	Piaggio Group	2.3
Yamaha	3.9				KTM	3.7		
Suzuki	3.8				Suzuki	3.6		
Triumph	3.8			ı	Honda	3.4		
Honda	3.7			,	Yamaha	3.3		
ктм	3.6	Average	3.6	-	Triumph	3.2	Average	3.3

13: The profit return by rep	resenting y	our franchise		14	14a: The future profitability of your business			
Harley Davidson	4.2	Ducati	2.4	Н	larley Davidson	4.3	Suzuki	2.9
KTM	3.5	Piaggio Group	2.1	K	СТМ	3.7	Piaggio Group	2.3
Triumph	3.4			Tı	riumph	3.5		
Yamaha	3.1			Ya	/amaha	3.3		
Honda	3.0			D	Ducati	3.1		
Kawasaki	3.0			Н	londa	3.1		
Suzuki	2.8	Average	3.0	K	Kawasaki	3.1	Average	3.1

14b: Your stocking plan for	14b: Your stocking plan for this franchise				15a: The dealer standards e	xpected	by your manufacture	r
Harley Davidson	4.6	Ducati	2.9		Harley Davidson	4.1	Piaggio Group	2.3
KTM	3.5	Piaggio Group	2.4		KTM	3.3	Kawasaki	2.2
Honda	3.4				Suzuki	3.2		
Triumph	3.3				Honda	3.0		
Yamaha	3.2				Ducati	2.9		
Kawasaki	3.1				Triumph	2.7		
Suzuki	3.0	Average	3.2		Yamaha	2.4	Average	2.8

	15b: How realistic do you feel your manufacturer's standards are compared with the return on investment/reward			16a: That the management of views and opinions into accou	-	nanufacturer takes dea	ılers'
Harley Davidson 4.2 Yamaha 2.2			Harley Davidson	4.5	Yamaha	2.4	
KTM	3.3	Piaggio Group	2.0	Honda	3.2	Piaggio Group	1.9
Suzuki	3.0			KTM	3.2		
Ducati	2.9			Ducati	3.0		
Honda	2.8			Kawasaki	3.0		
Kawasaki	2.4			Suzuki	3.0		
Triumph	2.4	Average	2.7	Triumph	2.4	Average	2.9

16b: The effectiveness of your f	16b: The effectiveness of your field sales team			16c: The effectiveness of the f	ield se	rvice and parts staff	
Harley Davidson	5.0	Yamaha	3.2	Harley Davidson	4.9	Piaggio Group	2.8
Kawasaki	4.1	Piaggio Group	2.3	Kawasaki	3.7	Ducati	2.6
Triumph	3.8			Suzuki	3.6		
Honda	3.7			ктм	3.5		
Ducati	3.6			Triumph	3.4		
ктм	3.6			Honda	3.3		
Suzuki	3.6	Average	3.5	Yamaha	2.9	Average	3.3

16d: The effectiveness of your i	L6d: The effectiveness of your manufacturer's retail finance							
programme			166	16e: The effectiveness of your dealer council and dealer forun			ums	
Harley Davidson	4.5	Yamaha	3.2	Har	rley Davidson	3.6	Yamaha	1.9
Honda	3.9	Piaggio Group	2.4	Hoi	onda	3.6	Piaggio Group	1.4
Kawasaki	3.8			Suz	zuki	3.0		
Suzuki	3.6			Duc	ıcati	2.8		
Triumph	3.6			KTI	·M	2.8		
Ducati	3.5			Kav	wasaki	2.6		
KTM	3.5	Average	3.5	Tric	iumph	2.3	Average	2.8

17a: The routine procedures an	17a: The routine procedures and controls expected				17b: The quality of your manu	factur	er's training	
Harley Davidson	4.8	Yamaha	2.8		Harley Davidson	4.5	Honda	3.4
KTM	3.5	Piaggio Group	2.2		KTM	3.9	Piaggio Group	2.3
Triumph	3.5				Kawasaki	3.6		
Suzuki	3.3				Suzuki	3.6		
Ducati	3.1				Ducati	3.5		
Honda	3.1				Triumph	3.5		
Kawasaki	3.0	Average	3.1		Yamaha	3.5	Average	3.5

17c: The cost of your manufacturor's training				17d: Your ability to do business with your manufacturer on a day-to-day basis			
17c: The cost of your manufacturer's training							
Harley Davidson	4.1	Ducati	2.8	Harley Davidson	4.8	Ducati	2.6
Suzuki	3.4	Piaggio Group	2.1	Kawasaki	3.7	Piaggio Group	2.1
Triumph	3.4			ктм	3.6		
Yamaha	3.3			Honda	3.5		
Honda	3.2			Suzuki	3.5		
Kawasaki	3.1			Triumph	3.5		
ктм	3.1	Average	3.1	Yamaha	3.1	Average	3.3

17e: The support and assistance provided by your manufacturer to enable you to follow a professional sales process				18: Overall, how do you rate the value of holding your motorcycle franchise			
Harley Davidson	4.8	Yamaha	3.3	Harley Davidson	9.0	Ducati	5.8
Honda	3.6	Piaggio Group	1.9	ктм	7.3	Piaggio Group	3.7
Triumph	3.6			Triumph	7.2		
Kawasaki	3.5			Kawasaki	6.8		
Ducati	3.4			Honda	6.6		
ктм	3.4			Suzuki	6.4		
Suzuki	3.4	Average	3.3	Yamaha	5.9	Average	6.3